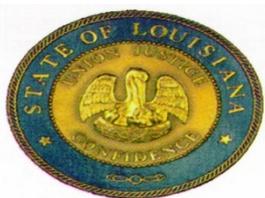


BOBBY JINDAL  
GOVERNOR



KAREN STUBBS  
EXECUTIVE DIRECTOR  
CHILDREN'S CABINET

STATE OF LOUISIANA  
OFFICE OF THE GOVERNOR

January 31, 2011

The Honorable Bobby Jindal  
Governor, State of Louisiana  
P.O. Box 94004  
Baton Rouge, Louisiana 70804-9004

The Honorable Willie L. Mount  
Chair, Senate Health and Welfare Committee  
P.O. Box 94183  
Baton Rouge, Louisiana 70804

The Honorable Kay Kellogg Katz  
Chair, House Health and Welfare Committee  
P.O. Box 94062  
Baton Rouge, Louisiana 70804

The Honorable Lydia P. Jackson  
Chair, Select Committee on Women and Children  
P.O. Box 94183  
Baton Rouge, LA 70804

RE: Annual Report – **Louisiana Children's Cabinet Advisory Board**

Dear sir or madam:

The Louisiana Children's Cabinet Advisory Board is a body composed of agency representatives, nonprofit organizations, and community leaders and created by R.S. 46:2600-2607. Its primary purpose is to provide information and recommendations to the Children's Cabinet from the perspective of advocacy groups, service providers, and parents.

Enclosed is a copy of the annual report as required by R.S. 46:2605. The report summarizes the accomplishments of the past year and specific goals and priorities for 2011. If you would like further information, please contact Karen Stubbs at (225)342-3327.

Sincerely,

Stewart Gordon, M.D.  
Chairperson, Advisory Board

Karen Stubbs, J. D.  
Executive Director, Children's Cabinet

## ANNUAL REPORT LOUISIANA CHILDREN'S CABINET ADVISORY BOARD

### ***CHILDREN'S CABINET ADVISORY BOARD***

#### Overview

The Children's Cabinet Advisory Board (CCAB) was created under RS 46:2605. The purpose of the advisory board is to provide information and recommendations from the perspective of advocacy groups, service providers, and parents. The board consists of 42-45 statutorily authorized representatives from state agencies, advocacy groups, and the community.

Election of officers occurs yearly in the fall. Dr. Stewart Gordon was elected chairperson in November 2009 for the 2010 year and remains as Chairperson for the 2011 year. Lynda Gavioli was elected vice-chairperson. The chairperson of the Advisory Boards serves as a member of the Children's Cabinet.

The Advisory Board meets monthly on the second Tuesday of every month in the Governor's press room for at least 2 hours per meeting. The Advisory Board met 11 times in 2010. The Board did not meet in May due to a conflict with an important session related meeting.

The Executive Director of the Children's Cabinet provides assistance to the Advisory Board. The director organizes meetings, takes and transcribes minutes, prepares agendas, organizes speakers and assists the board as requested.

#### Statement of Louisiana's Child Well-Being

The members of the Advisory Board have devoted significant amounts of time, effort and energy educating themselves on the issues facing our children and families. The Advisory Board routinely discusses indicators such as poverty, birth outcomes, early childhood education and state agency's youth in transition. The Annie E. Casey Foundation's *Kids Count Data Book* profiles the well being of America's children on a state by state basis. In 2010, Louisiana ranked 49<sup>th</sup> overall in child well being. Louisiana has consistently been ranked 49<sup>th</sup> since 2002.

In 2009, Louisiana estimated 1,123,386 children as residents ages 0-17.<sup>1</sup> *Kids Count* looks at child poverty and defines it as children under age 18 living in families with incomes less than the federal poverty threshold. In 2009, the number of children living in poverty in Louisiana was 274,810, or 25% of Louisiana's children<sup>2</sup>. Nationally, Louisiana was ranked 41<sup>st</sup> in children in poverty for 2009.

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<sup>1</sup> **Data Source:** Population Estimates Program, Population Division, U.S. Census Bureau Washington D.C. Release Date: June 2010. Available at <http://www.census.gov/popest/estimates.php>. Note that these data represent estimates (not actual counts) of the resident population as of July 1 of the stated year. For more information on how the Census develops these estimates, please visit the [Population Estimates](#) page at the Census Bureau's web site.

<sup>2</sup> **Data Source:** U.S. Census Bureau, Housing and Household Economic Statistics Division, Small Area Estimates Branch, Washington D.C.

The term low birth weight baby means a baby with birth weight less than 2,500 grams (or 5 pounds, 8 ounces). In 2008, Louisiana had 7,051 low birth weight babies born, or 10.8% (number of Louisiana's low birth weight babies per 100 live births). This is down from 11.3% in 2007 and 11.4% in 2006.<sup>3</sup> Nationally, Louisiana ranked 49<sup>th</sup> in low birth weight babies born in the United States in 2007 and 2006. Preterm births are the number of live births with gestation age less than 37 weeks and the rate calculates this per 100 births. In Louisiana, the rate in 2008 was 12.5%, or 8,129 births, down from 13% in 2007 and 13.8% in 2006.<sup>4</sup> Nationally, in 2006 and 2007 Louisiana ranked 48<sup>th</sup> with the percentage of preterm births. The number of children (ages 0-18) who were enrolled in either Medicaid or the Louisiana Child Health Insurance Program (LaCHIP) in 2009 were 693,319, up from 660,388 in 2008 and 633,504 in 2007.

Number of children enrolled in pre-kindergarten programs in public schools includes children enrolled in special education, as well as children enrolled in general education programs. Louisiana operates several different preschool programs through the public school system, including LA4, Starting Points, and programs funded through 8(g) grants and Title I funds. Some parishes also offer Head Start programs in public schools. School year 2009 as captured with October enrollment, shows 34,474 students, up from 33,438 in 2008 and 31,990 in 2007.<sup>5</sup> On the opposite end of the education spectrum, the number of 9th-12th grade Louisiana public school students who dropped out of school in school year 2008 was 12,163. This was a decrease from school year 2007 when 13,580 students dropped out.<sup>6</sup>

According to *Kids Count*, in 2007 (state fiscal year July 1-June 30) the number of children in foster care was 5,140 with 3,415 new cases and 3,338 case closures. Total number of foster care case closures due to a child reaching age 18 was 278 for state fiscal year (July 1-June 30) 2007. According to the Office of Juvenile Justice (OJJ) strategic plan for 2010-2013, their population has decreased overall by 46% since the year 2000. The greatest decrease has been seen in the secure care population numbers. Since fiscal year 2000, OJJ's secure care population has decreased by approximately 75%.

#### Membership as of December 31, 2010

- **Janice Allen**, member of the Louisiana Catholic Conference
- **Susan Batson**, representative of the Department of Education, representing special education
- **David Benada**, representative of Louisiana Children's Advocacy Centers
- **Cindy Bishop**, member of the Louisiana Assembly on School-Based Health Care
- **Carol Calix**, representative of Families Helping Families
- **Michael Coogan**, representative from the Louisiana Chapter, American Academy of Pediatrics

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<sup>3</sup> **Data Source:** Live births 2001-2008: Louisiana State Center for Health Statistics

<sup>4</sup> **Data Source:** Live births 2001-2008: Louisiana State Center for Health Statistics

<sup>5</sup> **Data Source:** Louisiana Department of Education, Planning, Analysis & Information Resources Division

<sup>6</sup> **Data Source:** Louisiana Department of Education, Division of Planning, Analysis, and Information Resources

- **Richard Dalton**, designee of the president of the Louisiana Council of Child and Adolescent Psychiatry
- **Denise Fair**, Department of Children and Family Services
- **Kathy Kliebert**, assistant secretary of the Office of Behavioral Health of the Department of Health and Hospitals
- **Janie Martin**, representative from the Louisiana Maternal and Child Health Coalition
- **Lynda Gavioli**, representative of the Louisiana Partnership for Children and Families
- **Stewart Gordon**, designee of the chief executive officer of the Louisiana State University Health Sciences Center, health care services division
- **Don Gregory**, director of the Bureau of Health Services Financing of the Department of Health and Hospitals
- **Girard Melancon**, assistant secretary of the Office of Juvenile Justice of the Department of Public Safety and Corrections
- **Kim Manning**, representative of the Division of Administration
- **Judy Harrison**, representative from Louisiana Children's Trust Fund
- **Mary Louise Jones**, representative of the Department of Education, representing academic programs, including early childhood
- **Jennifer Karle**, representative of the Louisiana Association of Childcare Agencies
- **Lyn Hassenboehler**, member of the Louisiana Families In Need Of Services Association
- **Julia Kenny**, assistant secretary of the Office for Citizens with Developmental Disabilities of the Department of Health and Hospitals
- **George Murray**, representative from Louisiana Council of Juvenile and Family Court Judges
- **Jennifer Kopke**, assistant secretary of the Office of Mental Health of the Department of Health and Hospitals
- **Rhonda Litt**, representative of the Louisiana Primary Care Association
- **Myra Magee**, parent representative
- **Loren Marks**, parent representative
- **Johnny Riley**, representative of the Louisiana Workforce Commission
- **Geoffrey Nagle**, representative of the Institute of Infant and Early Childhood Mental Health at Tulane University
- **Donna Nola-Ganey**, representative of the Department of Education, representing educational support programs including secondary vocational education
- **Jerry Pinsel**, designee of the president of the Louisiana Community and Technical College System
- **Frankie Robertson**, member of the Louisiana Chapter of the March of Dimes
- **Patricia Robinson**, parent representative
- **Ronald Rossitto**, representative of the Juvenile Justice and Delinquency Prevention Advisory Board
- **Kahree Wahid**, director of the State Head Start Collaboration Project
- **Judith Watts**, representative from Agenda for Children
- **Carmen Weisner**, representative of the National Association of Social Workers
- **Rebecca White**, representative from Louisiana State University, Louisiana Cooperative Extension Service
- **Clayton Williams**, assistant secretary of the Office of Public Health of the Department of Health and Hospitals

- **Ann Williamson**, representative of the Louisiana Association of Nonprofit Organizations
- **John Wyble**, member of the Louisiana Court-Appointed Special Advocate Association

## ***ACCOMPLISHMENTS***

### ***Budget Recommendations to the Children's Cabinet***

One of the primary objectives of the Children's Cabinet Advisory Board is to offer recommendations to the Children's Cabinet on funding and budget priorities. To accomplish this objective, the Advisory Board has implemented a two-step process. The first step is an initial budget retreat to articulate general budget priorities so that state agencies can have a unified focus when building their children's budgets. This process must be completed by August 31. In the second step, state entities that provide programs or services to youth present their specific programs and initiatives to the Advisory Board that address the general priorities. These presentations focus on the budget needs of the program and the Advisory Board votes as to which specific priority budget programs to recommend to the Children's Cabinet to support in the Children's Budget. The specific budget priority recommendations from the Advisory Board are presented to the Cabinet by November 30. The complete report is attached.

### ***Early Childhood System Integration Budget (ECSIB)***

Louisiana now has its first official Early Childhood System Integration Budget (ECSIB), which is defined by statute.<sup>7</sup> The ECSIB is organized along the original four components of BrightStart (access to health care, social-emotional development and mental health, early care and education, and family support and parenting education) as opposed to by department, thus detailing the state's allocation of financial resources for children ages birth to five in these areas. Within these four areas, each state department categorizes program specific information, including the lead contact person, a very brief program description (1-3 sentences), the population served, the sources of funding for the program, and the parishes being served. For each line item, actual state and federal dollars invested in the program are detailed. The first official ECSIB is now complete, and includes both the 2009-2010 and 2010-2011 fiscal years. The ECSIB is compiled by the Division of Administration in conjunction with BrightStart and Louisiana Children's Cabinet and is available on the Division's web site at [http://www.doa.louisiana.gov/OPB/pub/other\\_budget\\_docs.htm](http://www.doa.louisiana.gov/OPB/pub/other_budget_docs.htm). The ECSIB is a key policy document that will add critical information to inform the ongoing work to build a comprehensive early childhood system.

### ***Legislative Task Force***

The Children's Cabinet Advisory Board (CCAB) is part of a formal and informal coalition of organizations and individuals who seek to improve the lives of children in the state of Louisiana. Because of the nature of the CCAB's charge, there is strong interest in legislation relevant to the well being of the children in the state. Each year the CCAB legislative task force meets to discuss, monitor, and track child related legislation that is introduced in the current legislative session. The legislation tracked relates to, or affects, children and youth or funding for services for children and youth. The main purpose of the meetings is to host a convenient place for individuals interested in child related legislation to discuss the legislation and share information.

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<sup>7</sup> Louisiana Revised Statutes 46:2604.

A group of advocates from the CCAB met weekly during the legislative session to track and discuss legislation that affects children and families. Cindy Bishop was chairperson of the task force.

#### Outreach to the Children's Cabinet

In the fall of 2010, the CCAB began discussions on how to make the board's work more relevant and useful to the Cabinet. Karen Stubbs and Dr. Stewart Gordon met with Commissioner of Administration Paul Rainwater to explain in depth the Advisory Board and goals and request direction for the CCAB. Commissioner Rainwater suggested a joint meeting with the Children's Cabinet and the Advisory Board. In response to this suggestion, the Children's Cabinet held a meeting immediately prior to an Advisory Board monthly meeting to enable all CCAB members to attend. There were eight Cabinet members present at that meeting. The Advisory Board made a presentation to the Cabinet on the history of the board, diverse membership and expertise, priorities and request to the Cabinet on how the Advisory Board can be of assistance. .

The Advisory Board plans to have a standing place on the Cabinet agenda every time the Cabinet meets in order to update the Cabinet on their projects and to ask for direction directly from the Cabinet.

The Advisory Board began inviting one Cabinet member per Advisory Board meeting to introduce themselves, meet the CCAB members and briefly address the Advisory Board on whatever topic they choose. Commissioner Paul Rainwater attended the August meeting and Secretary Ruth Johnson attended the October meeting.

#### Presentations and Education

The Advisory Board invites speakers to present on topics related to early childhood health and education, delinquency prevention and diversion, juvenile justice, the judiciary, child protection, mental illness, substance abuse, school-based programs and other services provided to children and families.

In 2010, the Advisory Board heard presentations on the following topics:

- *Advisory Council for Emergency Medical Services for Children (EMSC) – Ms. Melanie Jarreau, Chairperson, and Ms. Debbie Huffman, Program Manager*

The Advisory Council for Emergency Medical Services for Children was created to advise the department and coordinator of the EMSC Program on all matters concerning emergency medical services for children. The council consists of 17 members and is federally funded. Their mission is to promote comprehensive emergency medical care for ill or injured children, pediatric services to be well integrated into EMS system, and the entire spectrum of emergency services to be provided to children. The results from the 2007-2008 EMS-C data collection for Basic Life Support and Advanced Life Support agencies were presented to the CCAB.

- *Biz 2 School Initiative – Ms. Dawn Saucier and Ms. Ava Dejoie, Business Liaisons with the Department of Education*

The goal of the Business 2 School System is to bridge the gap from the classroom to the workplace by linking educators and students to a real-time business and industry directory. This is an online matching system that offers easy communication for providing services such as internships, mentoring, classroom speakers, equipment, and job shadowing that are tied to curriculum objectives. The program hopes to go statewide on March 1, 2010. For more information, please go to [www.biz2school.com](http://www.biz2school.com).

- *Streamlining Recommendations Discussion*

The streamlining recommendation work group narrowed down 26 recommendations that involve youth-serving agencies or services. The CCAB reviewed and discussed each recommendation and requested more detailed information on several recommendations.

- *Youth Challenge Program – Brigadier General Brod Veillon, Director of Education Programs, Louisiana National Guard*

The Louisiana National Guard youth Challenge Program is a 17 month voluntary structured and disciplined military like program with residential and post residential phases, which offers at-risk adolescents an opportunity to change their future and work to obtain a high school general equivalency diploma (GED). Applicants must be a resident of Louisiana, free from drugs, have no felony convictions, and most importantly, have a desire to complete the program. For more information, see their website at [www.ngycp.org](http://www.ngycp.org).

- *Coordinated Systems of Care - Ms. Shannon Robshaw, Project Manager, Systems of Care*

Coordinated Systems of Care is an initiative of Governor Jindal being led by the Office of Juvenile Justice, Department of Social Services, Department of Health and Hospitals and the Department of Education. The coordinated systems of care (CSoC) is an evidence-based model that is part of a national movement to develop family-driven and youth-guided care, and to keep children at home, in school, and out of the child welfare and juvenile justice system. An important CSoC goal is the reduction of highly restrictive out of home placements through the creation and maintenance of coordinated and effective community based services. Louisiana's CSoC will initially serve children and youth that have significant behavioral health challenges or co-occurring disorders that are in or at imminent risk of out of home placement.

- *Ms. Knesha Rose, State Director of Program Services, March of Dimes, Louisiana Chapter*

March of Dimes supports all babies, but focuses on premature babies, birth defects and infant mortality through research, education, advocacy and community service. Over \$20 million has been invested annually on research and over \$5 million has been spent on Prematurity Research Initiative Grants awarded to scientists for three-year periods. Education programs center around prenatal health education, continuing education for health professionals, prematurity awareness month/day, and disaster planning for pregnant women and families with infants. Advocacy topics include: access to health coverage, perinatal and pediatric quality measures, children with special healthcare needs, birth defects surveillance, smoking/alcohol/substance abuse cessation, and issues affecting tax-exempt organizations. March of Dimes provides community service with NICU family support in Woman's

Hospital in Baton Rouge and Ochsner Hospital in New Orleans, and with the Centering Pregnancy program, Stork's Nest program, and community grants program.

- *School Health Advisory Councils – Ms. Betty Monroe Kennedy, PhD, School Wellness Coordinator, Louisiana School Board Association*

Schools Putting Prevention to Work (SPPW) grant to School Health Advisory Councils purpose is to decrease the prevalence of tobacco use and obesity in Louisiana's youth with the help of school districts. Additionally, they hope to assist school districts in their compliance of Louisiana Act 286 of the LA Legislative Session in developing school health advisory councils (SHACs) and to advance the level of implementation of federally mandated school wellness policies to improve the health of youth K-12. The grant is made possible by the Centers for Disease Control and Prevention (CDC), American Recovery and Reinvestment Act (Recovery Act), in conjunction with the Louisiana Department of Health and Hospitals Tobacco Control Program and the Louisiana School Boards Association (LSBA). The RFA was released July 6, 2010; deadline August 6, 2010. The grantor will provide funding and technical assistance to a total of 27 school districts throughout the state for the development or enhancement of SHACs and for development and implementation of a comprehensive school wellness policy to prevent initiation of tobacco use, and reduction of obesity through nutrition promotion and increased physical activity in Louisiana's youth K-12. The project period is from September 2010 through December 2011. School Districts in Regions I through VIII are eligible to apply for \$17,000 in funding from the SPPW Grant and must meet the following criteria: completed and/or willingness to complete school health profile and/or modified school health index survey, willing to complete the WellSAT (Wellness School Assessment Tool) to evaluate the quality of current school wellness policy, do not and will not accept funding or in-kind support from tobacco industries (i.e., Phillip Morris, Altria).

- *Medicaid Coordinated Care Network – Dr. Rodney Wise, Medicaid Medical Director*

Dr. Wise spoke on reshaping Louisiana Medicaid's Service Delivery Systems with Coordinated Care Networks (CCN). The Patient Protection and Affordable Care Act (PPACA) require most U.S. citizens and legal residents to have health insurance. Thus, it expands Medicaid to 133% of federal poverty level (FPL), with disregard, to 138% of FPL. Current eligible groups in Louisiana Medicaid include parents of children eligible to 12% FPL, CHIP and pregnant women up to 200% FPL, and childless adults ineligible at any income. Louisiana expects 645,843 new Louisiana enrollees (by SFY 2023). Louisiana must re-structure by January 1, 2014. A coordinated care network is defined as a health care delivery system that provides a continuum of evidence-based, quality-driven health care services in a cost effective manner. It builds on Community CARE, transitioning the Medicaid delivery system from the current fee-for-service system to primarily a fee for service/shared savings or prepaid model of care. Two models will be implemented simultaneously: Coordinated Care Network – Shared Savings (CCN-S) and Coordinated Care Network – Prepaid (CCN-P). CCN carve outs will continue to be fee-for-service (FFS) and include pharmacy, dental, specialized behavioral health, all hospice, targeted case management, PCS (EPSDT and LTC), all nursing facility services, IEP Services billed through school districts, dual eligible / other insurance. Louisiana can get better outcomes and savings by reduction in avoidable hospitalizations, reduction in hospital readmissions,

reduction in preterm births and neonatal cost, reduction in emergency room costs, reduction in duplicative services, improved outcomes through early detection and treatment, and prevention of chronic disease and its complications.

- *State Budgeting 101 – Executive Budget Development Process – Peter Lafleur, State Budget Manager, Division of Administration*

Mr. Lafleur reviewed the executive budget development process for submission to the legislature. This process is restricted by the constitutional and statutory requirements to balance the budget in accordance with the forecast adopted by the revenue estimating conference and the non-discretionary nature of approximately 2/3 of general fund expenditures. Operational plans, performance reports, salary and benefits adjustments, continuation budgets, workload adjustments, new and expanded items and other major expenditure categories were discussed. The children's budget addendum provides information relative to the costs of children's services broken down by program and service. House bill 1 is the appropriations version of the executive budget recommendation and contains program description and key financial and performance information.

- *School Based Health Care – A Budget Perspective – Ms. Sue Catchings, Immediate Past President, Louisiana Assembly on School-Based Health Care and Ms. Cindy Bishop, Legislative Consultant, Louisiana Assembly on School-Based Health Care*

School based health centers (SBHC) are located in a public school, recovery school district or charter school. The goal is to provide convenient access to preventive and primary health services to students at their school sites. All health centers must originate as a community initiative with a sponsoring agency, either a public or private non-profit institution, providing a match of at least 20%. A SBHC must offer comprehensive health services that address the physical, emotional and education needs of its students. Services are provided by nurses, primary care providers and masters level behavioral health professions. Louisiana is unique in that mental health providers participate. The number one service is preventive health exams and the second is behavioral health. There are over 43,000 students registered at SBHC with almost 30,000 students receiving a service. Vision and hearing exams are commonly used services. Largely focused on middle and high schools, students are sent back to class 97% of the time after their visit.

- *Family Impact Seminars – Dr. Pam Monroe, Professor, LSU School of Social Work*

The Family Impact Seminars are a series of presentations, briefing reports, and discussion sessions which aim to build greater respect for and use of research in policy decisions and encourage policymakers to examine the family impact of policies and programs. FIS offer easy access to timely research on issues legislators are debating, provide varied delivery formats from a family impact perspective with objective information and opportunities for discussion in a neutral, nonpartisan, off-the-record setting.

#### *Introduction of fellow CCAB members*

In 2010, the CCAB began asking two board members per meeting to speak about themselves and their organization in an effort to get to know the board members appointed to the CCAB. The selected members give a brief overview of their organization, their position within the organization, and any involvement outside that employment with children or youth that may be

beneficial for the other board members to know, i.e. special projects initiated, volunteer work, expertise in a topic area, etc. These introductions are a productive networking and orientation exercise.

## ***PLANS FOR 2010***

### *Revising Budget Program Recommendation Process*

The Advisory Board created a subcommittee in December 2010 to review the current budget recommendation process. The current process is a multi-month, two part process that occurs very late in the budget forming process with the Division of Administration. It was felt that to have any impact on the state agency budgets, the CCAB recommendations must be submitted earlier to the agencies and be more narrowly focused. The subcommittee will issue a suggested procedural change to the Advisory Board in early 2011 to be voted on by the group for adoption.

### *Strategic Plan*

The Advisory Board decided to reexamine the idea of updating their strategic plan in 2011. This will be discussed in more detail early in the year.

### *Children's Cabinet*

The Advisory Board is going to focus on increased coordination with the Children's Cabinet. The Advisory Board plans to have future joint meetings with the Cabinet to facilitate communication between the two. The Advisory Board will continue to invite a Cabinet member as a special guest to each CCAB meeting. It was also suggested that the CCAB agendas are sent to the Cabinet on a monthly basis and request to the Cabinet if they had any request of, information they would like distributed to or questions for the Advisory Board.

### *New Member Orientation Packet*

The CCAB, through its Executive Director, is drafting a new member orientation packet to distribute to the Board and subsequently to every new member as they are appointed. The packet addresses the CCAB's purpose, legislation, bylaws, budget recommendation process, membership directory, and past reports. The CCAB hopes that through this collective source of information, new members enter the Board armed with knowledge of their purpose and the Board's proceedings and ready to contribute 100%.

### *Education on the Status of Louisiana's Children*

The Advisory Board, through its Executive Director, is creating a powerpoint presentation on the state of children in Louisiana. This powerful presentation simply states facts and their source in a bullet point format. The purpose of this presentation will be to educate people and organizations on where Louisiana's children and youth stand in all categories of well being including juvenile justice, health and welfare, education, maternal child issues, poverty, disabilities, and foster care. This presentation will be available to all CCAB members to show either as background material during meetings or as a feature presentation. The Advisory Board members are encouraged to contribute facts from their respective expertise and organizations.

## ***ATTACHMENTS***

Meeting Minutes for 2010

Budget Priority Report to the Children's Cabinet

DRAFT